1. The Meeting of the BSEC Working Group on Institutional Renewal and Good Governance was held online, on 27 October 2022.

2. The Meeting was chaired by Ms. Turana GASIMOVA, Head of International Cooperation Division, Deputy Head of International Relations Department, State Agency for Public Service and Social Innovations, under the President of the Republic of Azerbaijan.

3. The Meeting was attended by the representatives of the following BSEC Member States:

   Republic of Albania
   Republic of Armenia
   Republic of Azerbaijan
   Republic of Bulgaria
   Georgia
   Republic of Moldova
   Russian Federation
   Republic of Serbia
   Republic of Türkiye
   Ukraine

4. The following BSEC Related Body also participated in the Meeting:
   Parliamentary Assembly of the BSEC (PABSEC)

5. The following BSEC Observer attended the Meeting:
   Arab Republic of Egypt
6. The List of Participants is attached as Annex I.

7. The Opening Remarks were made by:
   - Mrs. Gabriela MORARU, Head of Regional Cooperation Unit, European Integration Division, Ministry of Foreign Affairs and European Integration of the Republic of Moldova on behalf of the BSEC Chairmanship-in-Office;
   - Mr. Jeyhun SALMANOV, Deputy Chairman of the State Agency for Public Service and Social Innovations, under the President of the Republic of Azerbaijan, on behalf of the Country-Coordinator;
   - Ambassador Lazăr COMĂNESCU, Secretary General of BSEC PERMIS on behalf of the Secretariat.

**AGENDA ITEM 1: ADOPTION OF THE AGENDA**

8. The Draft Agenda of the Meeting was discussed and adopted. The Agenda, as adopted, is attached as Annex II.


9. The Secretariat informed the participants on two topics: (1) Updating the “BSEC Economic Agenda” and (2) Follow-up to non-implemented Resolutions, Decisions and Recommendations of the Council.

10. The Working Group took note of the information on the developments with regard to the process of updating the “BSEC Economic Agenda 2012”.

11. The BSEC PERMIS briefed the participants on the status of implementation of the Resolutions, Decisions and Recommendations of the Council and follow-up to the Joint Declarations of the Ministers in charge of Public Administration of the BSEC Member States (Athens, February 2005 and April 2007).

12. The issue of appointment of representatives to the Working Groups on a long term basis and their attendance at the meetings was raised by BSEC PERMIS.

13. The Working Group agreed that long term representatives of the Working Group should be nominated by the Member States. The esteemed Member States are invited to provide the updated information about their national representatives through the Secretariat by sending a Verbal Note before the next meeting of the Working Group.

**AGENDA ITEM 3: PRESENTATION OF THE REVISED DRAFT PLAN OF ACTION OF THE WORKING GROUP FOR 2021—2023 BY THE COUNTRY-COORDINATOR. DISCUSSIONS FOLLOWED BY ITS ADOPTION**

14. The proposed Plan of Action of the Working Group for 2021-2023 was discussed and adopted. The Plan of Action, as adopted, is attached as Annex III.
AGENDA ITEM 4: EXCHANGE OF INFORMATION ON NATIONAL POLICIES, ON PROGRESS ACHIEVED AND ON BEST PRACTICES IN THE PROCESS OF REFORMING THE PUBLIC INSTITUTIONS AND IMPROVING THE GOVERNANCE CAPACITIES IN THE BSEC MEMBER STATES. SUGGESTIONS ON HOW TO INCREASE THE EFFICIENCY OF THE WORK OF THE WG

15. The representatives of the Republic of Azerbaijan, Republic of Bulgaria and Republic of Moldova shared their contributions about their countries experiences on different areas, such as improvement of public services through digitalization and innovation, Open Government, human resources management and efficiency of recruitments, definition of mandates between public institutions to avoid overlap, etc.

16. The presentation by the representative of the Republic of Azerbaijan is attached as Annex IV.

AGENDA ITEM 6: ANY OTHER BUSINESS

17. The Country-Coordinator informed the participants on the upcoming webinar on “The Role of E-Governance as a Citizen-Centric and Effective Approach to Public Service Delivery” to be held online on 3 November 2022 and kindly invited the participants and their relevant authorities to register for this event.

AGENDA ITEM 7: DATE AND VENUE OF THE NEXT MEETING

18. The date and venue of the next meeting will be agreed in consultation between the Chairmanship-in-Office, the Country-Coordinator and the BSEC PERMIS.

AGENDA ITEM 8: ADOPTION OF THE REPORT OF THE MEETING

19. The Working Group adopted the present Report for its submission to the Committee of Senior Officials and the Council of Ministers of Foreign Affairs for their consideration.